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#### **Economic Development for Physicists from Developing Countries**

27 November 2006 - 1 December 2006 Trieste - ITALY

#### **CASE STUDY 3 AND DISCUSSION**

- Technology Transfer to a start-up
- Use of University Incubator
- Internal generated growth





The idea Keen skiers discussed increasing ski performance by reducing vibration Idea progressed to working for themselves Enjoyed challenge and thought it could lead to rewards

#### Creation of the Business

- Supported by the University
  Commercialisation Department wrote
  Business Plan
- Undertook PhD and entered competition for idea winning 2<sup>nd</sup> prize (Vibration Damping)
- Also won prize for Business Plan

### First Customer

- Secured a customer
  - Took office in University Incubator
  - Won Smart award £60K
  - Partners invested own time
- Customer identified by questioning who would want the product and scoping the problem
- Solved problem for Initial customer
- Produced Referrals and Introductions

## **Business Development**

- Own product supplemented by
  - Consultancy
  - Offering a Toolbox
- High profile customers attracted by technology some becoming partners
- Patents obtained throughout business life
- Business Angel funding of £300K obtained to allow more resources to be devoted to business

### **Business Experience**

- Planned single major customer but misjudged market and dependance on suppliers
- Waiting on market forming EU "White finger" regulation
  - Everything takes longer then estimated hence costs are higher then expected
  - Plan to ride out the storm

## Problems setting up company

- Student Scientists do not present good image to investors
  - Friends & family
  - Business Angels £50K
  - Syndicates £250K £500K
  - Venture Capitalists £2M+
- IP required what else is there to invest in?
- Banks need security

# Success has been achieved

- Customers secured
- Patents obtained
- Investment from Business Angels
  - Board and Investors chosen to complement skills

Timeline Company formed 2001with 1st patent Competitions won in 2002 2<sup>nd</sup> Patent Smart award for "White hand" R&D 2003 Business Angels invest 2004 2<sup>nd</sup> funding round 2006