





Incidents in Radiation Therapy -What can be done?

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Many recommendations. Perhaps too many!

Report	Advice
Towards safer Radiotherapy	37
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Preventing Accidental	15
Hendee and Herman	20
Hierarchy of Actions	19
ASTRO	6
TG 100	5
Total	117

Recommendations for safer radiotherapy: what's the message?

Peter Dunscombe*

Education/Training (7) Staffing/skills mix(6) Documentation/SOP (5) Incident Learning System (5) Communication/questioning (4) Check lists (4) QC and PM (4) Dosimetric Audit(4) Accreditation (4) Minimizing interruptions (3) Prospective risk assessment (3) Safety Culture (3)

What can we do?

Education and Training

Multilayered prevention

Risk assessment – (FMEA)

Learning and Reporting Systems

Analyzing – Root Cause Analysis (RCA)

Developing a Safety Culture

IAEA Training Course

https://rpop.iaea.org/RPOP/RPoP/Content/AdditionalResources/Trainin g/1_TrainingMaterial/AccidentPreventionRadiotherapy.htm

PREVENTION OF ACCIDENTAL EXPOSURE IN RADIOTHERAPY

Part 5: Reporting, investigating and preventing accidental exposures



• The term "defence in depth" is defined in the BSS as "the application of more than one single protective measure for a given safety objective such that the objective is achieved even if one of the protective measures fail".

• "Defence in depth" can be viewed as several layers of safety provisions, such as physical components and procedures.



•Multilayered prevention includes aspects of "defence in depth" but also includes aspects such as awareness and alertness which could be termed "conceptual defence"

 For this multilayered prevention of accidental exposures to work, these layers need to be independent of each other.

 An implemented Quality Assurance program might provide the layers. Part of the QA should be to verify that this is the case!







If there are no layers of safety provision, these events will lead to accidental exposures

Initiating events By putting in a layer of safetyprovision, many initiating events are stopped from becoming accidental exposures.

Accidental exposures

When only a single layer of safety-provision is present, failure of this layer can still lead to accidental exposures.

Initiating events

By having multiple <u>independent</u> layers of safety-provision, there is a much higher likelihood that accidental exposures are prevented.

...............



Accidental exposures

























Initiating event: ?

TRY IT AS AN EXERCISE!

Examples of initiating events:

Calibration of beam made in penumbra

Pancake chamber used upside down

Use of wedge factor twice in calculation of treatment time

Misunderstanding of verbal prescription



Consequence: ?

To Create Barriers we use Process Maps



Process Map for IMRT

(TG 100 Example)





Failure Modes and Effects Analysis-FMEA

- Assess potential risks of each step
 - Determine the failure modes what can go wrong?
 - What can cause each failure?
- Estimate the likelihood of each failure
 O = "Occurrence" rating
 - 1 is unlikely, 10 is inevitable
- Estimate the consequences of each failure S="Severity" rating
 - 1 is mere bother, 10 is catastrophe
- Estimate likelihood that failure will NOT be detected
 - **D** = "Detectability" rating
 - 1 is obvious, 10 is almost impossible to detect
- RPN=Risk Priority Number=O×S×D
 - 1 is minimal risk, 1000 is huge risk

From Helen Yorke- TG100

What is Safety ?

• The absence of an unacceptable risk of harm.

• What is harm in RT?

excess morbidity

sub-optimal tumour control.

Quality in Radiotherapy

The degree to which radiation therapy is consistent with current professional knowledge:

• The prescription is appropriate, i.e. evidence based

• The prescription is delivered within tolerances determined by consensus in the profession



Is Safety an issue in Radiotherapy?

	"Serious" Incidents per course
New York State	0.012%
Varian	0.002%
UK	0.003%

The chance of dying or being injured on a U.S. domestic flight is about 0.00001%

(Ford and Terezakis, IJROBP 2010)

How many patients fall into the "Quality Trap"?



At 0.01% that would be 75 serious accidents per year in the US alone!

If we ignore retreats, that is approximately 750,000 courses per year.

2.6% of 750,000 is about 20,000



Department of Radiation Oncology TREATMENT VARIANCE REPORT

Summary of Variance analysis (Physics)

(report attached[])

EFFECT CATEGORY	4	REPORTING CLASS	4
Prevented		Minor	
Corrected		Recordable	
Uncorrectable		Misadminis tration	

DEPARTMENTAL REVIEW: Comments: Date:__/_/200_

Corrective action:

Variance?

• A difference between what is expected and what actually occurs.

• An event that departs from the normal, the routine or from what we expected.



What information did we collect?

Department of Radiation Oncology		
TREATMENT VARIANCE REPORT		

Reported on//200_	Reported by:	_ Occurrence date(s): _/_/200_,
Patient ID:	Attending M.D.:	Assigned Physicist:
Details: Blocks / MLC	C / MU / Wedges / Geometry	/ Energy / Mode / Setup / Machine/
Ca	lculation / Plan / # of Fx's	/ Machine function / Identification
Otl	her	
Th	erapist(s):	
Description of Variance	(reporting staff):	

THE ABOVE SECTION TO BE COMPLETED BY REPORTER

What did we do with it?



- Bring to the attention of the attending Physician since s/he is ultimately responsible for the patient's treatment
- As the case may be, bring to the immediate attention of a supervisor or Physics.
- "Treatment Variance" forms are collected by Sherin



What did we do with it?

- Analyzed the specifics of the variance
 - What is the effect on the patient
 - Is there a lesson to learn and/or changes to be made
 - What reporting category does the variance fall into.



Each case would be evaluated by the QA team, and the analysis reported

Summary of Variance analysis (Physics)

(report attached[])

 ⊕
 EFFECT CATEGORY
 √
 REPORTING CLASS
 √

 Prevented
 Minor

THE ABOVE SECTION TO BE COMPLETED BY PHYSICS



Long Island Jewish Medical Center

North Shore-LIJ Health System



Significant error?

• When evaluating the significance of an error, its effect was evaluated on the assumption that the patient's treatment would be <u>solely determined</u> by that particular error.

Redundant measures?

A measure, or action, is truly redundant if it can perform the same function of a different measure, in its absence.

Proposed Corrective Action and Discussion



Let's change "xyhp"
We should replace "yzz" with "rstuv"
The last one to "zxtt" will do "abcd"
We will now use "dkfgh"!



Monthly Presentation to the departmental QA Committee



OVERALL ANALYSIS:Number of cases reviewed:_______fields ______STV 'sNumber of cases identified:

Effect Category	#	Reporting Class	#
Prevented		Minor	
Corrected		Recordable	
Uncorrectable		Misadministration	

SPECIFIC CONCLUSION:

ACTION:
Newer incident reporting systems





Information and Instructions for Registering with NUCLEUS

Prior to registering with Safety Reporting and Learning System for Radiotherapy (SAFRON), the registrant must register with NUCLEUS, the Agency's information resource catalogue. The link to NUCLEUS is: <u>http://nucleus.iaea.org/Home/index.html</u>

Instructions for Registering with SAFRON

SAFRON is an integrated voluntary reporting registry of radiation oncology incidents and near misses. Its success is dependent on facilities registering and sharing incidents that occur in their institutions. The registration form includes details on the equipment, staff and environment in your centre. This information indicates the complexity of the processes within departments. It will be used to carry out trend analyses of incidents in relation to complexity of practice, working environment and educational background of professional staff in a range of clinic types. The information will not be seen by other users of SAFRON.

https://rpop.iaea.org/SAFRON/StaticContent/safron-instructions.pdf



Safety Reporting and Learning System Safety Reporting and Learning System for Radiotherapy

Home

Process Steps

Incident Reports

Documents and Links

	1	All p
All process step for: External beam radiotherapy 🔹		, in b
1.2.4.5. Other		
2. Pre-treatment phase		
2.1. Assessment of patient		
2.1.1. Identification of patient		
2.1.2. Verification of diagnosis/extent/stage		
2.1.3. Other		
2.2. Decision to treat		
2.2.1. Completion of required information		
2.2.2. Recording of patient ID		
2.2.3. Recording of previous treatment details		
2.2.4. Recording of patient's specific requirements		
2.2.5. Recording of non-standard information/protocol variations		
2.2.6. Other		
2.3. Prescribing treatment protocol		
2.3.1. Choice of dose		
2.3.2. Choice of modality		
2.3.3. Choice of enerav		

All process step for:	External beam radiotherapy 🔹
2.9. Other	
🖃 3. Treatment p	hase
🖃 3.1. Treatm	ent setup
🖃 3.1.1. Pa	tient setup
3.1.1.	1. Patient ID process
3.1.1.	2. Patient data ID process
3.1.1.	3. Explanation/instructions to patient
3.1.1.	4. Patient positioning
3.1.1.	5. Use of reference marks
3.1.1.	6. Other
🖃 3.1.2. Tr	eatment unit setup
3.1.2.	1. Setting of treatment machine parameters
3.1.2.	2. Setting of collimator angle
3.1.2.	3. Setting of jaw position
3.1.2.	4. Setting of asymmetry
3.1.2.	5. Setting of couch position/angle
312	6 Setting of energy

ucleus	Dunscombe, Peter Sign Out	
IAEA SAFRON - Safe	ty in Radiation Oncology Dataset: All incident reports	
Home Process Steps Incident Reports	Documents and Links Help	
Submit Incident Report Provide incident report details.		
	* Required Fields	
*Treatment modality:	External beam radiotherapy	
Date of discovery (YYYY-MM-DD):		
*Who discovered the incident?	· · · · · · · · · · · · · · · · · · ·	Option Menus
"How was the incident discovered?	×	
*What phase in the process is the incident associated with?	Select	Tables
"Where in the process was the incident discovered?	Select	******
*Was anyone affected by the incident?		
*Was any part of the prescribed treatment delivered incorrectly?	Yes, more than 1 patient Yes, one patient Other, e.g. staff	
If relevant, please indicate the proportion of fractions delivered incorrectly.	Other, e.g. staff No, but someone could have been; potential incident No information provided Prescribed dose per fraction (Gy):	
If relevant, please estimate the dose deviation from the prescribed dose per fraction:		
*Clinical incident severity:	💌 👦 Help Text	
*Summarize the incident in a single sentence headline:		
If the incident-cause is related to equipment (hardware or software), please specify the make, model and version number:		
Describe the incident in detail:	۲ Fr ۲	ee text descriptio
Describe the causes of the incident (Select one		



ome	Process Steps	Incident Rep	orts	Documents and Links	Statistical Reports
	Wrong dose normal	ization in 1-fractio	on-radios	surgery	
	Treatment modality:	Ex	ternal beam	radiotherapy	
	Equipment used:	Lin	near Acceler	ator	
	Treatment method:	Ste	ereotactic ra	diosurgery (cranial or body)	
	Date of discovery:	20	19-01-25		
	Who discovered the incident	? Me	edical physic	cist	
	How was the incident discov	ered? Fo	und at the ti	me of first patient treatment during regular check	s
	What phase in the process is associated with?	the incident 2.6	5.7. Recordir	ng of definitive treatment prescription	
	Where in the process was in	cident discovered? 2.6	5.6. Authoriz	ation of plan	
	Was anyone affected by the	ncident? No	, but somec	ne could have been; potential incident	
	Was any part of the prescrib delivered incorrectly?	ed treatment No	o, but patient	could have been affected	
	First day of treatment:	Ye	s		



Home	Process Steps	Incident Reports	Documents and Links	Statistical Reports
	wrong electron dose o	calculation from 600cgy to 400cgy x	2fraction dose deviate from 1200cgy to 800 cg	JY
Describe the inci	dent in detail:	-	id case 600 cgy x2 fraction but Physicist calcula second physicist, the incident meet by the comp	
Describe the cau	ses of the incident:			
Did the incident r	each the patient?	Yes		
What safety barri	ier failed to identify the incident?			
What safety barri	ier identified the incident?	Independent confirmation of dose Regular independent chart checks		
What safety barrincident?	ier might have identified the	Post treatment evaluations (evalua	tion of clinical and process)	
Describe contribu	uting factors to the incident:	no timeout or recheck dose calcula	ation by the second physicist before treatment	
Suggest preventi	ve action(s):	Dose calculation recheck by secon	d medical physicist must be completed before p	atient treatment delivery
	If relevant, please estimate the	dose deviation from the prescribed >50%		

If relevant, please estimate the dose deviation from the prescribed dose per fraction:	>50%
Clinical incident severity:	No information provided

Incidents by clinical incident severity

Distribution of clinical incident severities, with which the incident is associated



*Number of staff:	*Radiation oncologists (physicians):	
	*Medical physicists:	
	*Radiation Therapy Technologists (RTT) / Radiation Therapists / Staff at treatment units treating patients:	
	*Radiation Therapy Technologists (RTT) / Radiation Therapists / Staff at simulator and/or in-house CT:	t
	*Staff doing dosimetry i.e. treatment planning etc:	
	*Staff doing technical maintenance on radiotherapy equipment:	
*How is most of your equipment maintenance performed?		
Safety infrastructure in place at the clinic:	There are documented policies and procedures for most of the clinical processes	
(Select all that apply to your clinic)	There are written policies and procedures for equipment quality control (including software)	
	There are appropriate education and training for staff	
	There is a committe with responsibility for on-going quality and safety improvement	
Safety barriers in place at the clinic:	□Verification of patient ID	
(Select all that apply to your clinic)	Verification that pretreatment condition have been taken into account	
	□Verification of imaging data for planning (CT scan, fusion, imaging modality, correct data set)	
	Verification reference points	
	Physician peer review	
	Review of treatment plan	
	Independent confirmation of dose	
	Time out	
	Use of record and verifying system	
	Verification of treatment accessories	
	Image based position verification	
	In vivo dosimetry	
https://rpop.iaea.org	SAFRON/ClinicRegistration/ClinicRegistrationEdit.aspx	

ASTRO and the AAPM (2014) - medical specialty society sponsored radiation oncology PSO. Goal: Educate the radiation oncology community on how to improve safety and patient care.



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What to Report or Track

- Explicit events frequent events
- Random events
- Actual errors
- Potential errors (near misses)
- Corrective measures





Incident Reporting Depends on Factors

- Culture
- Reporting system and guidelines
- Competence to interpret reported data
- Willingness to implement
 - Changes based on collected data and analyses
- Ability to share data and provide feedback
 - Power distance index



UNIVERSITY of CALIFORNIA, SAN DIEGO RADIATION ONCOLOGY



Organizational Culture

Pathological Culture	Bureaucratic Culture	Generative Culture
Do not want to know	May not find out	Actively seek it
Messengers (whistle blowers) are "shot"	Messengers are listened to if they arrive	Messengers are trained and rewarded
Responsibility is shirked	Responsibility is compartmentalized	Responsibility is shared
Failure is punished or concealed	Failures lead to local repairs	Failures lead to far reaching reforms
New ideas are actively discouraged	New ideas often present problems	New ideas are welcomed

Reason, J., Managing the risks of organizational accidents. Different organizational cultures

TreatSafely



Final Disposition

- Resolution and corrective action
- Responsible person
- Implementation plan
- Evaluation plan
- Follow up plan

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ause, an adverse effect to perso	ons or equipment.	
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	YYYY/MM/DD	Deviation from prescribed dose: <u>minimal</u>
	YYYY/MM/DD	Deviation from prescribed volume: <u>printmal</u>
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Root Cause Analysis - when

- 1. Any single obviously serious event
- 2. Systematic events
- 3. High frequency sporadic events

Root Cause Analysis - how

- 1. Collect information WHAT happened
- 2. Identify causes WHY, WHY, WHY, WHY, WHY
- 3. Recommendations for remediation
- 4. Implement and Monitor

Incident Reporting and Learning systems must be:

Friendly for reporting Responsive Dynamic

Safety culture - free of fear







Safety culture - free of fear

Incident Learning systems-Friendly for reporting, responsive and dynamic

Root cause analysis methods

Check lists

Standard procedures and handoffs









Resources

- IAEA -> <u>http://www.iaea.org/</u>
- Lessons learned from accidents in radiotherapy, Safety Reports Series No. 17, IAEA, Vienna (2000).
- ICRP-> Prevention of accidental exposures to patients undergoing radiation therapy. Publication 86, Volume 30 No.3 (2000)
- AAPM > http://www.aapm.org/
- ASTRO -> https://www.astro.org/
- TreatSafely -> http://www.treatsafely.org/index.php
- AHRQ (Agency for Healthcare Research and Quality)
 - http://www.ahrq.gov/patients-consumers/care-planning/errors/index.html





References

ASTRO report 2012

Safety is No Accident: A Framework for Quality Radiation Oncology and Care.

Zeitman A, Palta J, Steinberg M. ASTRO; 2012

Updated edition, March 2019:

https://www.astro.org/ASTRO/media/ASTRO/Patient%20Care%20and%20Researc h/PDFs/Safety_is_No_Accident.pdf

AAPM white-paper 2012

Consensus recommendations for incident learning database structures in radiation oncology. Ford EC, Fong de Los Santos L, Pawlicki T, Sutlief S, Dunscombe P. Med Phys. 2012;39(12):7272-90.

ASTRO safety white-papers

Safety considerations for IMRT: Executive summary. Moran JM, Dempsey M, Eisbruch A, Fraass BA, Galvin JM, Ibbott GS, et al. Pract Radiat Oncol. 2011;1(3):190-5.

Assuring safety and quality in image-guided delivery of radiation therapy. Jaffray D, Langen KM, Mageras G, Dawson L, Yan D, Adams R, et al. Pract Radiat Oncol. 2013; in press.

ASRT safety white-paper

Radiation Therapy Safety: The Critical Role of the Radiation Therapist. Odle, T, Rosier, N. ASRT Education and Research Fnd. 2012.

Thank you!

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